



HCBS STRATEGIES, INC.

IMPROVING HOME AND COMMUNITY BASED SYSTEMS
WWW.HCBS.INFO 410-366-HCBS (4227) INFO@HCBS.INFO

STEVEN LUTZKY, PH.D.

President
HCBS Strategies, Inc.

Dr. Steven Lutzky, President and founder of HCBS Strategies, Inc., brings a wealth of experience in developing and evaluating home and community-based systems (HCBS) for individuals with disabilities and long-term illnesses. He has experience as a state and federal official who oversaw HCBS delivery systems, in his nearly 30 years working in HCBS, he has reviewed HCBS program operations in 35 states and has played a major role in transforming systems in 16 states. With a focus on business operations, he actively engages in the strategic planning of these systems, collaborating with government staff, provider representatives, and individuals with disabilities and their advocates.

Education

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| Andrus Gerontology Center, University of Southern California, Los Angeles, CA <ul style="list-style-type: none">• Ph.D. in Gerontology and Public Policy | 1995 |
| Cornell University, Ithaca, NY <ul style="list-style-type: none">• M. A., Human Development and Family Studies | 1990 |
| University of California, Santa Cruz, Santa Cruz, CA <ul style="list-style-type: none">• B. A. in Sociology and Psychology | 1986 |

Experience

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| President, HCBS Strategies Inc. <ul style="list-style-type: none">• Ongoing relationships lasting from six to 16 years with AK, HI, CO, and NE• Managed contracts of \$100,000 or more in 21 states | 2004-Present |
| Director, Division for Advocacy and Special Issues (DASI) Centers for Medicare and Medicaid Services (CMS)
US Department of Health and Human Services <ul style="list-style-type: none">• Oversaw projects such as:<ul style="list-style-type: none">◦ Original ADRC solicitation◦ Money Follows the Person development◦ Real Choice Systems Change Grants◦ Medicaid Infrastructure Grants◦ Demonstration to Support Employment and Independence◦ CMS HCBS Technical Assistance◦ HCBS Data Systems Development◦ HCBS policy and legislation development | 2002-2004 |

- Oversaw all Medicaid funded disability and LTSS (circa \$.5 Billion)
- Reformed 3 1915(c) waivers
- Developed and received approval for an 1115 Demonstration
- Development of new reimbursement methodologies for institutional and community-based long-term care services
- Writing and winning \$30 million in grants
- Streamlining operations for long-term care services
- Recruiting and managing staff
- Securing and managing the work of contractors

Publications

“Systemic barriers hinder person-centered home and community based services (HCBS): Perspectives of service users and professionals.” Disability and Health Journal, June, 2024.

“Case Management Redesign: Recommendations for Quality Management.” Prepared for the Colorado Department of Health Care Policy and Financing, July 2021.

“Future Components of Case Management Agencies.” Prepared for the Colorado Department of Health Care Policy and Financing, July 2021.

“New Colorado Assessment Hospital LOC Report.” Prepared for the Colorado Department of Health Care Policy and Financing, April 2020.

“New Colorado Assessment Reliability Analyses” Prepared for the Colorado Department of Health Care Policy and Financing, March 2020.

“Level of Care Pilot Comparative Analyses.” Prepared for the Colorado Department of Health Care Policy and Financing, June 2019.

“Nebraska Aging and Disability Resource Center Pilot Evaluation.” Prepared for the Nebraska State Unit on Aging, November 2017, updated November 2018 and 2019.

“Odds Oregon Needs Assessment (ONA) Pilot Testing Analysis Results.” Prepared in collaboration with Mission Analytics Group for the Oregon Office of Developmental Disability Services (ODDS), June 2017.

“Colorado Assessment Process Development Final Report.” Prepared for the Colorado Department of Health Care Policy and Financing, April 2017.

“Conflict-free Case Management Systems Design.” Prepared for the Alaska Association of Developmental Disabilities, February 2015.

“The Role of the Assessment Process in Supporting Reform of the Home and Community-Based Supports Service Delivery System in Colorado.” Prepared for the Colorado Department of Health Care Policy and Financing, October 2014.

“Assessing the Feasibility of Implementing the Community First Choice Option in Illinois.” Prepared for the Illinois Governor’s Office of Health Innovation and Transformation, February 2014.

“Moving Towards a More Person-Centered HCBS Delivery System in Colorado.” Prepared for the Colorado Department of Health Care Policy and Financing, June 2014. Available at:
https://drive.google.com/a/hcbs.info/file/d/0B_FNUnc6VCqqM2d1XzVEQS0wWVk/view